## Lateral Electrification

Towards a new power infrastructure development path for Africa based on smart energy management systems

The Future of Energy : Leading the change

Topic 2 - Smart Energy Management Systems : economics and selection criteria







## This study has been carried out thanks to the financial contribution from Tuck Fondation





#### Electrification of Africa is a society and technology challenge

Experimentation of a new lateral electrification model in Madagascar led by Nanoé Company

### A study on lateral electrification in Africa creating a global concept from a local project





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When ? Deployment roadmap for the lateral electrification model

How Much ? Deployment costs of the lateral electrification model



# Why ?

Need for a new electrification model for Africa

Access to energy & employment

#### **ACCESS TO ENERGY**



People without access to electricity in 2030 are african

Millions africans without access to electricity by 2030





Africans under 35 years old

Young africans entering each year the labour market





ACCESS TO EMPLOYMENT

Failing tentatives to replicate the XXst century european electrification model in Africa



Need to develop a new power infrastructure development path for Africa

#### **O**PPORTUNITIES

#### An energy access market in creation at the base of the pyramid



#### **PANORAMAS OF CURRENT ELECTRIFICATION SOLUTIONS**

#### Technologies and approaches

TECHNOLOGIES



#### **PANORAMAS OF CURRENT ELECTRIFICATION SOLUTIONS** Pros and cons

	GRID SOLUTIONS	OFF-GRID SOLUTIONS
	High local impact on sustainable development	Rapid impact on households' welfare
ROS	Economic development	Rapid and affordable diffusion
ር.	High service quality	High replicability
	Social development	Living conditions improvements
	But slowly and hardly replicable	But unable to sustain this impact on the long term
SNO	Expensive and slow diffusion	No impact on econonomic and social development
ö	Limited potential	Unflexible service
	Unflexible and obsolete technologies	Unsustainable solution

#### LONG-TERM ONLY SOLUTION

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#### SHORT-TERM ONLY SOLUTION

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## What ?

#### The lateral electrification model

Answering both short-term and long-term challenges of the african power sector more efficiently than current electrification solutions

SHORT-TERM CHALLENGE : Energy access Quickly provide african off-grid population with basic and affordable energy services

LONG-TERM CHALLENGE : Sustainable development Progressively build XXIst century power infrastructure able to support the continent sustainable development

#### DEFINITION

#### Fondamentals of the lateral electrification model

The lateral electrification model is a progressive and collaborative process for building smart, decarbonized and decentralized power infrastructures in the african context based on renewable energies, digital technologies and local entrepreneurship.

*It is a combination of technological, social and business principles* 



#### PILLAR 1 : A PROGRESSIVE TECHNOLOGICAL APPROACH

#### Presentation

Building smart power infrastructures by successive aggregation of smaller power production, storage, distribution, metering and balance units following territories growing energy needs.



#### PILLAR 1 : A PROGRESSIVE TECHNOLOGICAL APPROACH

Feasibility and interests

#### FEASIBILITY

#### **ECONOMIC**

Cheaper than alternatives at each step

Less risky than alternatives at each step

More flexible than alternatives at each step

#### ENVIRONMENTAL

Extremely high replication potential

Operational effectiveness thanks to grouping of users

#### SOCIAL

Club effect

**Modernity effect** 

Progressive implication of growing social structures

1

**INTERESTS** 

Breaks enormous and long-payback investment needs in modern power infrastructures in multiple successive small and short-payback investments

2

Position electrification activity within the technical and financial reach of local entrepreneurs !

#### PILLAR 2 : A COLLABORATIVE ORGANIZATIONAL APPROACH

#### Presentation

Structuring an horizontal power industry composed of small local entrepreneurs developing more and more complex infrastructures and more and complex businesses

	NANO-UTILITIES	MICRO-UTILITIES	MINI-UTILITIES	UTILITIES
Role	B&O of nano-grids	B&O of micro-grids	B&O of mini-grids	B&O of Grids
STRUCTURE	Individual informal	Individual formal	Small or medium	Medium or large
	entrepreneurs	Entrepreneurs with aids	enterprises	enterprises
Skills	Qualified worker	Qualified technician	Manager	Executive Manager
Investments	Unit CAPEX < 1k\$	Unit CAPEX < 10 k\$	Unit CAPEX < 100 k\$	Unit CAPEX > 100 k\$
	Payback < 3 years	Payback < 4 years	Payback < 5-6 years	Payback < 8-10 years
FINANCING	Capital : Own	Capital : Local notable	Capital : Local prof. investor	Capital : Industrial partners
	Debt : Micro-finance	Debt : bank personal credit	Debt : bank enterprise credit	Debt : Investment funds
	Grant : Family, friends	Grant : Diaspora	Grant : NGOs	Grant : International aid agencies

#### PILLAR 2 : A COLLABORATIVE ORGANIZATIONAL APPROACH

Feasibility and interests

#### FEASIBILITY

#### TECHNICAL

Progressive development of power infrastructure management laking skills

First steps within the reach of almost all educated young african

#### SOCIAL

High availability of motivated youngs to work in this field

Individual entrepreneurship is more common in africa than employment

#### **FINANCIAL**

Availability of appropriate financing sources for all steps

#### INTERESTS

#### **OPERATIONAL**

Limiting frauds

Ensure ultra-local presence

Reducing operating costs

#### SOCIETAL

Maximize the job content of the electrification process

Maximize the local added value of the electrification process

#### PILLAR 3 : AN EXHAUSTIVE MARKETING APPROACH

#### Presentation and advantages

Proposing to users to buy daily accesses to standardized energy services covering :

- The provision, installation and maintenance of their electric appliances (Bulbs, Radios, TVs, etc)
- The daily delivery of the energy necessary to use them during a certain amount of time



# How ?

#### Implementation of the lateral electrification model

#### **INNOVATIONS AT THE SERVICE OF THE LATERAL ELECTRIFICATION MODEL**

3 types of innovations needed to implement the model

The social venture Nanoé currently experiences in Madagascar the implementation of the lateral electrification model thanks to 3 types of innovations :

HARDWARE INNOVATIONS necess electrit			ert energy management technologies essary to apply the 3 pillars of the lateral trification model		
SOFTWARE INNOVATIONS			IT platforms necessary to efficiently pilot the diffusion of the lateral electrification model by securing and coordinating its stakeholders		
	BUSINESS MODEL INN	ονατιο	NS	Strategic positioning to catalyse the large scale diffusion of the lateral electrification model	

#### **1 – HARDWARE INNOVATIONS**

#### Smart energy management solutions for lateral power systems



#### Nano-grid management system



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Main features of the energy management system :

- Control maximum power and daily energy allocated to each user
- Block/unblock users based on received mobile prepayments
- Monitor users load curves and system technical events
- Optimize battery charging and modules production

#### « Smartness » focused on:

- Manage energy scarcity
- Secure users payments

#### **1 – HARDWARE INNOVATIONS**

#### Smart energy management solutions for lateral power systems



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development Main features of the energy management system :

- Ensure balance of the Grid
- Optimize energy flows between interconnected nanogrids
- Monitor energy flows
- Optimize PV production and battery charging
- Allow the connection of AC clients

#### « Smartness » focused on :

- Reduce investment needs in additional production and storage capacities
- Flexibility of the grid

Technologies

#### 2 – SOFTWARE INNOVATIONS An "Uber-like" IT platform

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#### Main features :

- Transaction securization
- Data management (marketing, financial & technical)

Technologies deployed gies constantly

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- Assistance and supervision of all stakeholders (entrepreneurs, clients, etc)
- Performance monitoring

#### Main functionalities :

- Field data collection through offline apps
- **Geographical Information System**
- Computer-based maintenance and asset management
- Automated financial transactions with mobile money
- And much more to come ...

#### **3 – BUSINESS MODEL INNOVATIONS**

A franchising model

Under a franchising model, Nanoé facilitates local lateral electrification entrepreneurs access to :













## Who?

#### **Lateral Electrification Stakeholders**

#### **STAKEHOLDERS**

#### Key players concerned by the lateral electrification model



#### **1 – INTERNATIONAL AID AGENCIES**

#### And other actors of the official development assistance to Africa

#### **Current Positioning**

AFD, Banque Mondiale, BAD... : Leading financing institutions in the power sector in Africa

Their goals

- Promote the development of sustainable electricity infrastructure
- Increase access to electricity
- Strengthen the public electricity sector (recovery or rescue of national electricity companies)
- Encourage private sector intervention
- Improve the electricity sector governance
- Promote professional training in the power sector

#### Orientation

Massive increase in public development assistance in the energy sector

Increasing the share of aid allocated to private sector

Supporting public-private partnerships

#### **2 – STATE AUTHORITIES**

At the national level

Limits of Current Positioning : Opening the power sector to private actors in rural areas

For micro-grids : Investment subsidies for electrifying priority areas Only a few thousand households benefit where more than 20 million people do not have access to electricity

For individual kits : Taxes exemption on equipment importation Potential high impact on African states' budget whose main tax revenue comes from customs

#### The lateral electrification model is an opportunity both for national and local authorities

More sustainable electrification for rural areas
 Reducing public planning needs
 High local impact on jobs



#### 3 – LOCAL AUTHORITIES

#### At the local level

#### Current Positioning : Priority to local development

#### But

#### Municipalities are facing following issues :

- •No control over the distribution of individual kits
- •Attracting grid developers
- Projects in stand by for several years
- •Non-respect of contractual commitments by operators
- ●Very limited budgets ⇒ **no investment**
- No technical service



#### The lateral electrification model is an opportunity for local authorities



Less risky than grid electrification and micro grids



Increased involvement of the municipality compared to individual kits

New momentum to municipalities

#### **4 – STATE UTILITIES**

#### National electricity companies

#### Current Positioning Low investment capacity: maintain existing facilities, minimal service in urban areas

#### They face a combination of difficulties:

- Low prices
- High production costs
- Significant technical and non-technical losses
- Lack of skills

Production costs > Sales Tariffs



Lateral electrification model represents both a threat and an opportunity for public electricity companies



Deployment in rural areas would ease political pressure

Highlighting the failures of these companies, already discredited by the population

#### **Current Positioning**

Looking for the most profitable and replicable technologies and business models for Africa



#### The lateral electrification model represents an opportunity for international energy companies

#### A new setting up method in Africa much closer to utilities core business than the sale of electrical equipment

#### **6** – LOCAL PRIVATE SECTOR

#### In various sectors

#### **Current Positioning**

Strategic support for developing access to electricity to:

- 1 Improve their production conditions
- 2 Open new markets for their products or services
- 3 Promote social responsibility



## When ?

#### **Deployment roadmap for lateral electrification model**

#### PREREQUISITES

#### Conditions for successful deployment of lateral electrification model

	Convince <b>public</b> <b>decision-makers</b> to support the model growth	Convince international donors to finance the model growth	Convince <b>energy</b> <b>industries</b> to accelerate the model growth
	Breaking down regulatory barriers	Enable faster development compatible with 2030 goals	Structuring lateral electrification industry
Challenges	Disseminate the model at state level	Fund technology transfer and know-how	Equipment manufacturers: increase mass production
Success	Successful experience in a first region	Valorizing the economic, social and	Develop hardware, software and business model innovations
Conditions	Ongoing initiative by Club'ER	environmental impact	Partner with existing

#### ROADMAP

#### Tentative roadmap for lateral electrification model deployment



## How Much ?

#### Deployment costs of the lateral electrification model

#### **COSTS FOR THE OPERATOR**

#### Investment costs in a Nano-grid

The investment cost in a nano-grid ranges between 100 and 300 € per user depending on the number of users and their subscribed energy services



#### **COSTS FOR THE OPERATOR**

#### Investment costs accross a typical household electrification path



Given alternative solutions lifetime and the progressive increase of typical household's energy needs, the lateral electrification model could offer the most affordable electrification path for Africa

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#### **COSTS FOR THE END-USER**

Tariffs comparison with alternatives across Africa

Thanks to lower investment costs, at a given profitability for the solution provider, the lateral electrification model should become the cheapest electrification solution for african households

ation solution	Initial fee (in €)		Monthly fees (in €/month)					
	Solar Kit Cash	Solar Kit PAYG*	Grid	Nano-grid	Setar Kit Cash	Solar Kit PAYG*	Grid	Nano-grid
2:00	20 - 60	5 - 10	50 - 150	4 - 8	0	5 - 9	2 - 4	2 - 3
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6 ѷ҉ + 🛱 + 🗲 + 🖵 + 😰 + 🗖	700 - 1500	300 - 500	300 - 500	N.D**	0	30 - 40	15 - 25	N.D**

\* Assumptions : Lighting and phone charging circuits provided by the operator but other appliances independantly acquired by the end-user \*\* Offer under preparation by Nanoe but not yet commercialized

CONCLUSIONS		
The last word		

The lateral electrification model could open a new path for the electrification of the continent

# Thank you for your attention





