



THE FIRST FLEET OF HYDROGEN TAXIS

2018





The starting point ...

« Diesel kills! »

(and petrol too..)





« Taxis » will stay in cities...







And BEVs will not do everything everywhere



- Hydrogen Mobility : all the advantages of EVs, without the constraints of BEVs
- Easy to use => massive transition





Taxi in Paris, THE « sweet spot » for H2 Mobility

The best environment to maximise the impact



La Maire de Paris DIGGARD-005611



Cher Nathin bardies,

AIR LIQUIT

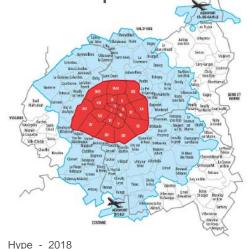
Pollution à Paris: la circulation alternée envisagée

se dernière votre société de taxis électriques véhicules tournant aujourd'hui en continu.

ce lancement, et l'implantation temporaire de l'Alma a, je pense, contribué à rendre visible

Je tiens par ce courrier à vous renouveler tout mon soutien. Votre service de taxis s'inscrit totalement dans la politique de la Ville visant à promouvoir toute forme de mobilité alternative à la possession d'un véhicule individuel polluant, et toute forme d'énergie plus propre.

A well adapted market





Sustainable mobility services, Hype vision

A zero emission and shared vehicule



 Innovative service and homogeneous quality, accessible for everybody

AND a balanced and sustainable relationship with the drivers



Hype today?

Paris leader mondial du taxi à hydrogène





- 75 FCEVS (62 IX 35 +13 Mirai) at the beginning of 2018
- From « Ah bon ? » to « Ah oui! »





Hype strategy: which markets for H2 passenger cars?

- Focus initially only where
 - zero emission is REQUIRED now, for public health issues, and



- BEVs solutions proven inefficient for 100% ZE
- Get rid of
 - the infrastructure issue
 - AND the customer issue





- Real volumes for this market? Yes, and high renewal rates
- Start where the impact is maximum, and keep it maximum



Hype glocal strategy

- Phase 1: take the step, and show the example, thanks to
 - A dedicated fully integrated organization,
 - Aligned and motivated partners (stations, FCEVs, FCH JU)
 - Assuming together overcosts (investments) that must decrease

Target: 600 FCEVs in Paris Hype Fleet before end of 2020

■ Phase 1 creates the conditions for Phase 2 : a massive and fast switch to ZE for all the mobility operators in these targeted activities



Hype glocal strategy

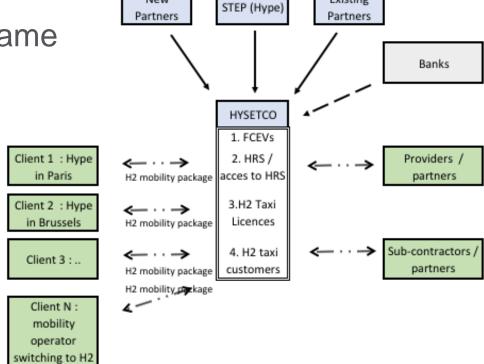
- Phase 2: facilitate, accompany, and as much as possible force the switch,
 - with appropriate H2 ZE all-in mobility packages
 - as H2 ZE services provider.
- Example of Paris:
 - 17 000 taxis + 20-30 000 Uber-like cars (« VTCs»)
 - how many polluting transportation passenger cars for Olympic Games in Paris in 2024 ? If a real solution is available in 2021?



Next step (2018): HysetCo

All H2 assets now in the same company / SPV

- Objectives :
 - Decrease costs
 - Align interests : investments, risks and rewards



Existing

New

- Ease the financing, and the arrival of Newcomers in H2
- Prepare Phase 2 : multi operators, and appropriate packages



Next step (2018): HysetCo

- HysetCo will be looking for new industrial, or business, or financial partners, and has launched RFPs for
 - Next Hype FCEVs: minimum of 131 in 2018
 - Hype HRS: Station « Usine » dedicated to Hype Phase 1

