



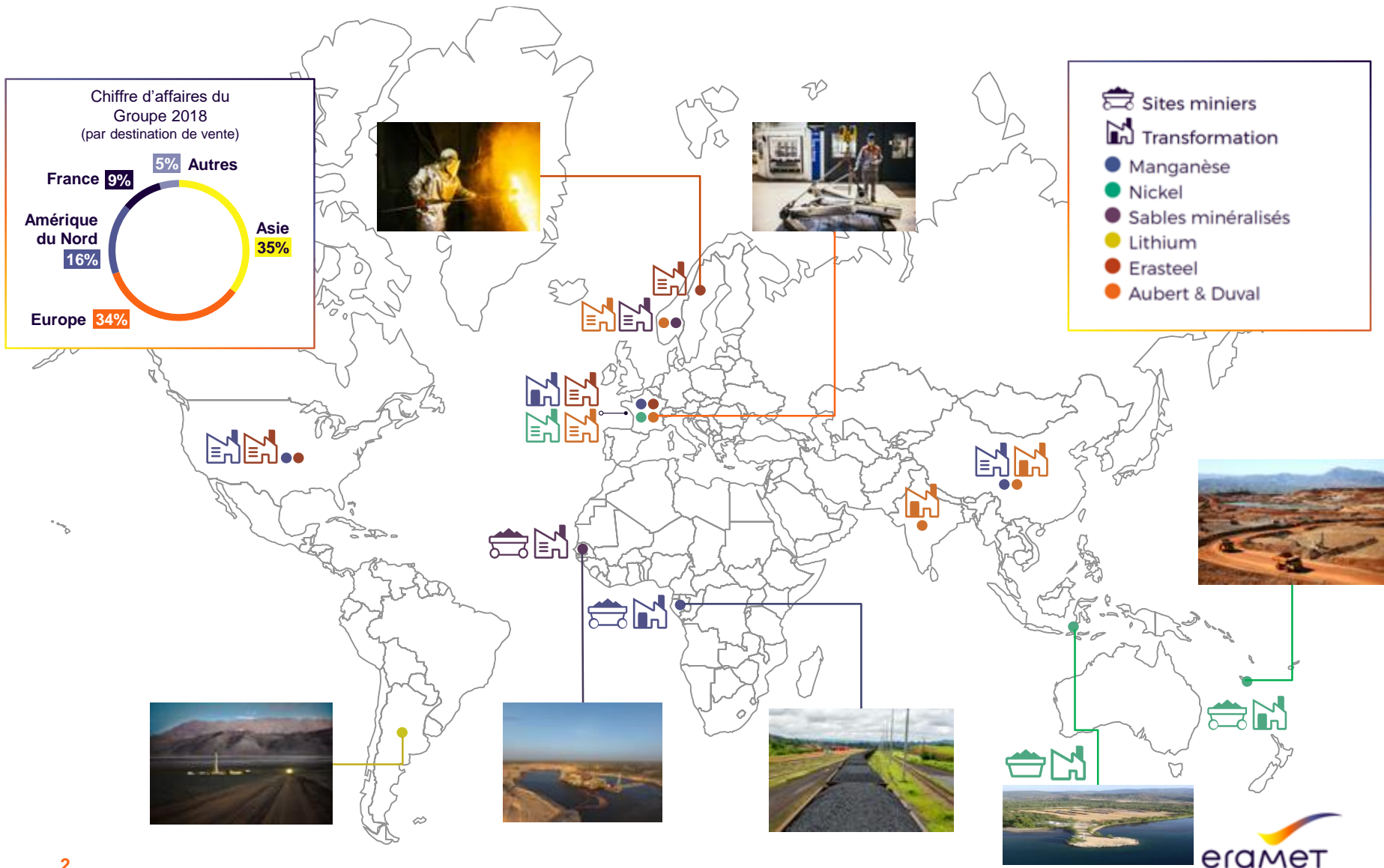
Quelle souveraineté minérale pour supporter le développement d'une filière batterie européenne

Batteries électriques : comment produire en masse des batteries plus légères, plus fiables et respectueuses de l'environnement ?

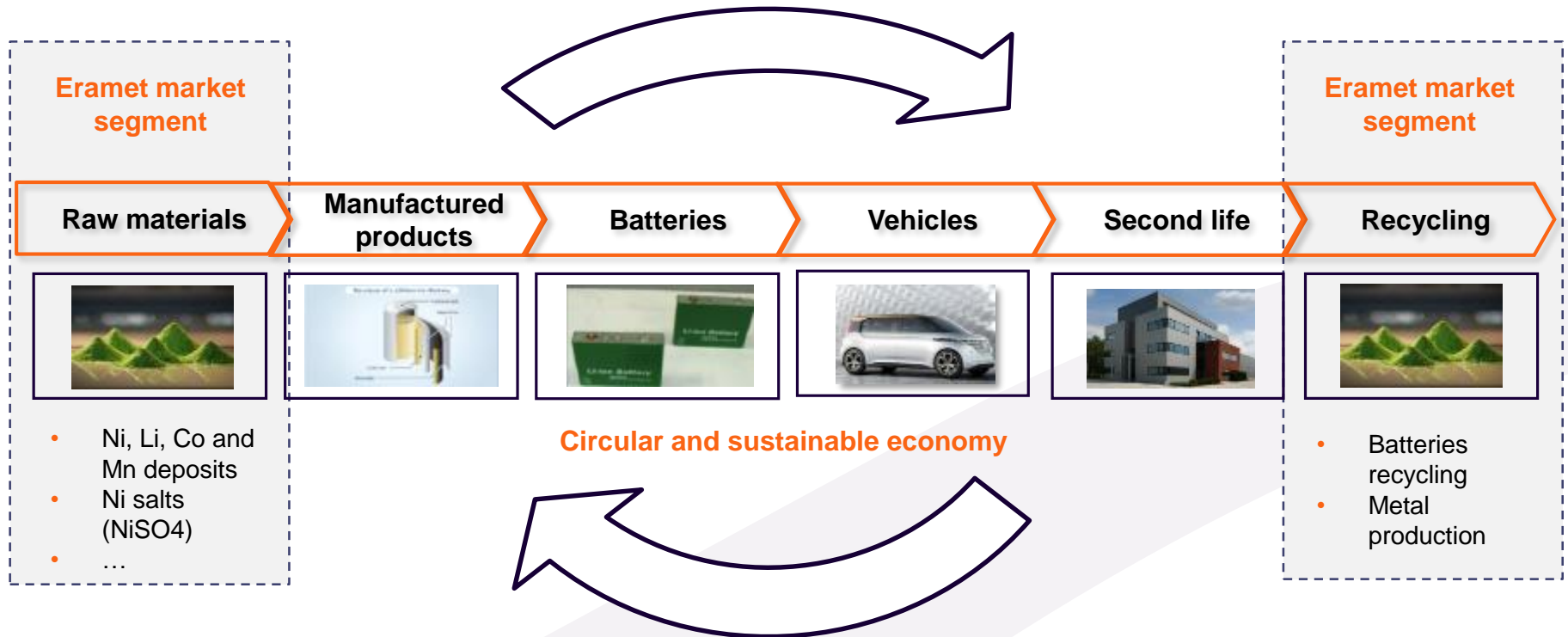
Fondation Tuck - Groupe "Quel Carburant pour demain"

16 DECEMBRE 2019

A global geographic footprint



Eramet positioning in the battery value chain is upstream (supply of raw materials) and downstream (recycling)



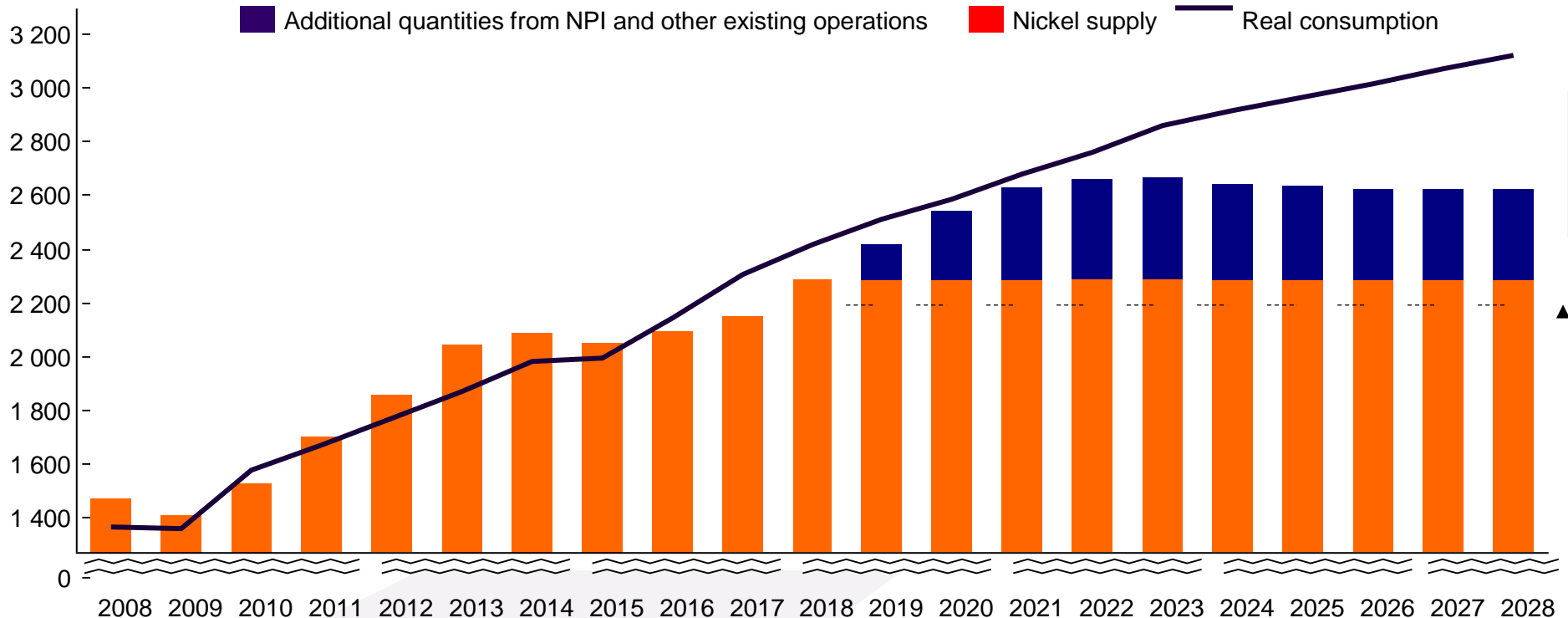


Nickel
Cobalt
for batteries

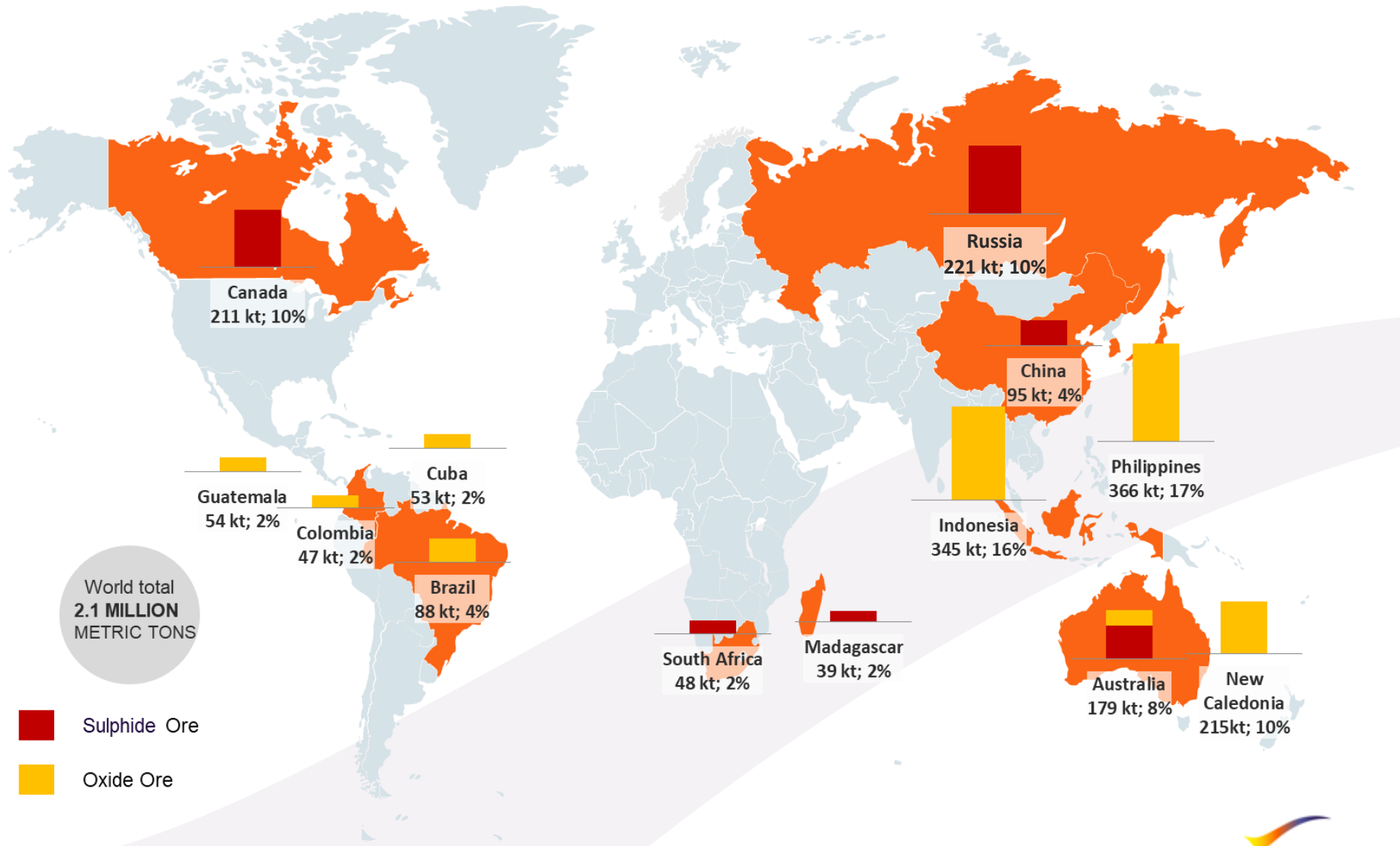
Nickel market balance in deficit

- Projects from existing producers (ramp-up / re-start) and new production already identified will not be enough to cover the rising demand, especially from the EV sector



2018 – 2028 Nickel balance (kt-Ni)



Nickel extraction increase expected mainly out of Indonesia from mines mainly developed by Chinese operators

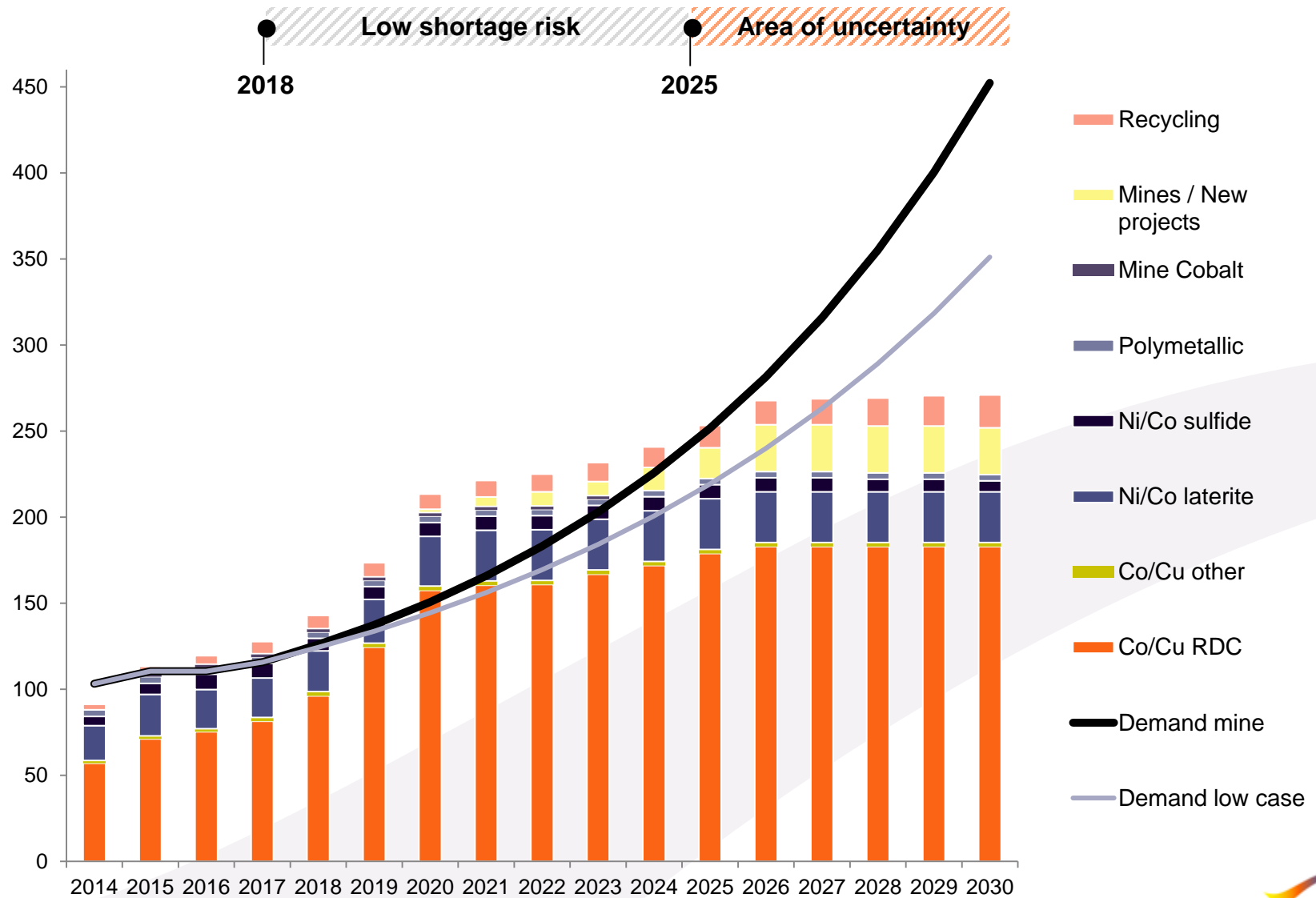


World total
2.1 MILLION
METRIC TONS

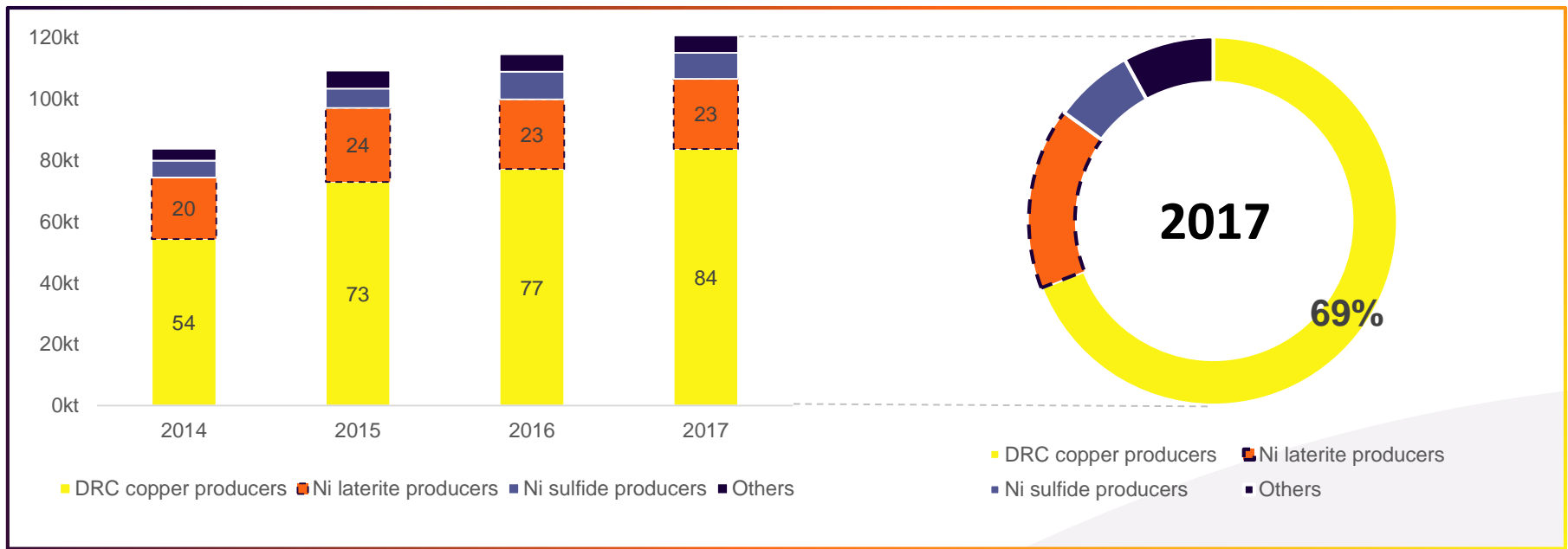
 Sulphide Ore
 Oxide Ore

Source: INSG

Cobalt supply-demand is a delicate equation

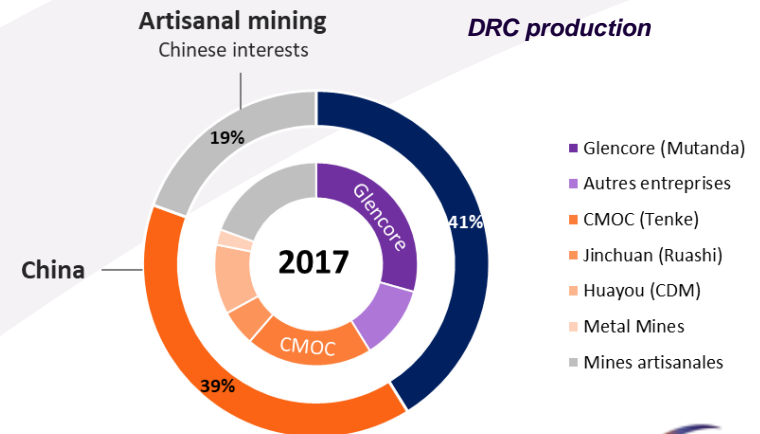


2/3 of cobalt production is supplied by copper producers in DRC



Chinese companies control worldwide:

- ~ 45% of cobalt mining production (inc. artisanal mines in DRC).
- ~ 60% of refined cobalt production



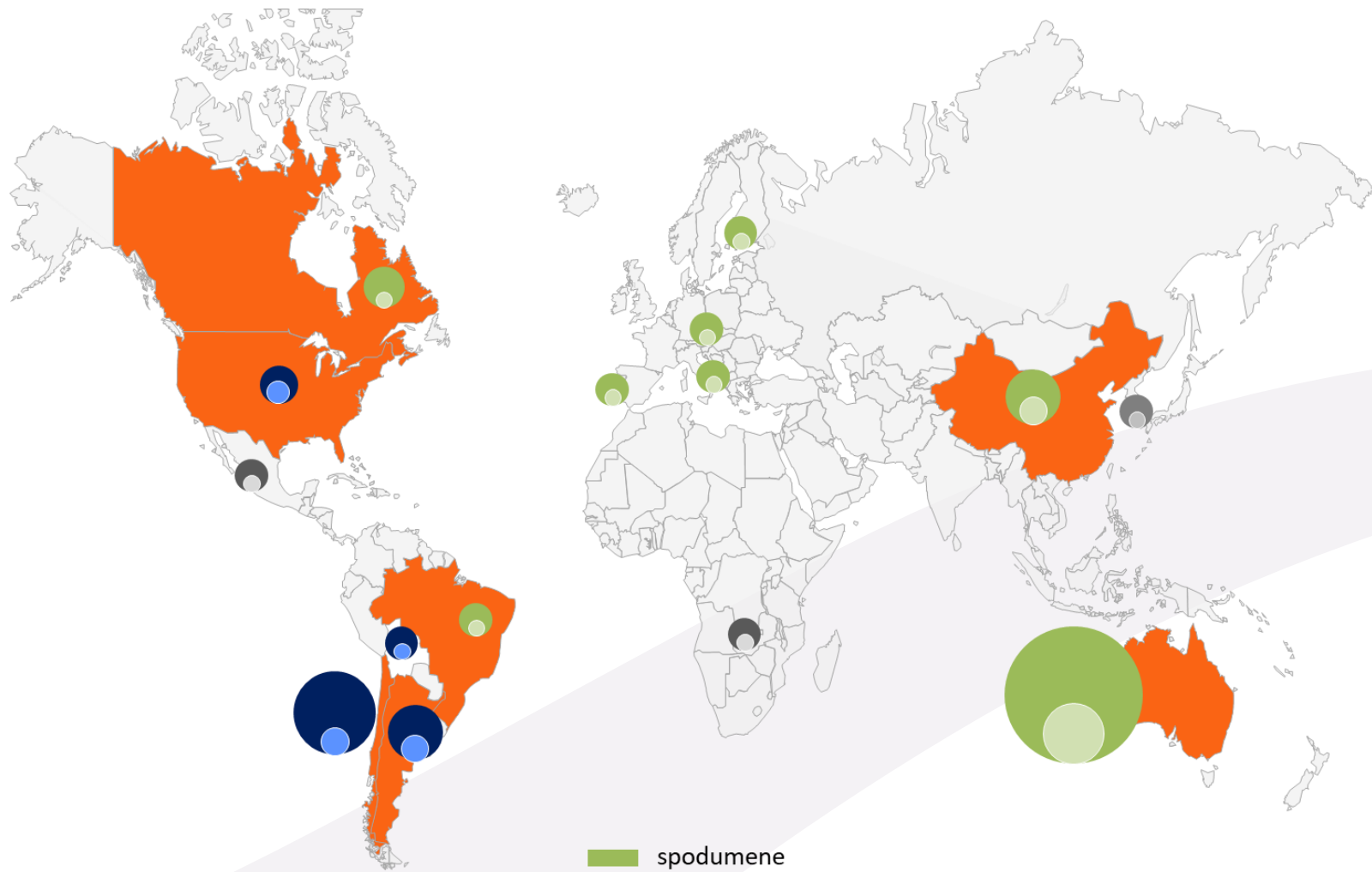


Lithium

for batteries

A booming lithium market over the next years

Lithium production diversified around South America and Australia



2025
2017
2017 production and potential
2025 production, kt LCE

- spodumene
- brine
- other

A worker in a white protective suit and helmet is shown in profile, working in a high-temperature industrial environment. The worker is wearing a white hard hat with a headlamp and a white protective suit. The background is dark and industrial, with a large, glowing orange and yellow flame or heat source visible in the lower right. Another worker in a white hard hat is visible in the background, slightly out of focus. The overall scene is dimly lit, with the primary light source being the intense heat of the process.

Recycling *of Lithium-ion batteries*

ReLieVe: Recycling Li-ion batteries for electric Vehicles

A project supported by



 This activity has received funding from the European Institute of Innovation and Technology (EIT), a body of the European Union, under the Horizon 2020, the EU Framework Programme for Research and Innovation

4,7 M€

2020-2021
6 pilot trials



CHALLENGE:

To develop a « closed-loop » integrated process to produce battery grade metallic salts from highly reactive and complex materials



Collecting &
Dismantling

Recycling

Producing new
electrode materials

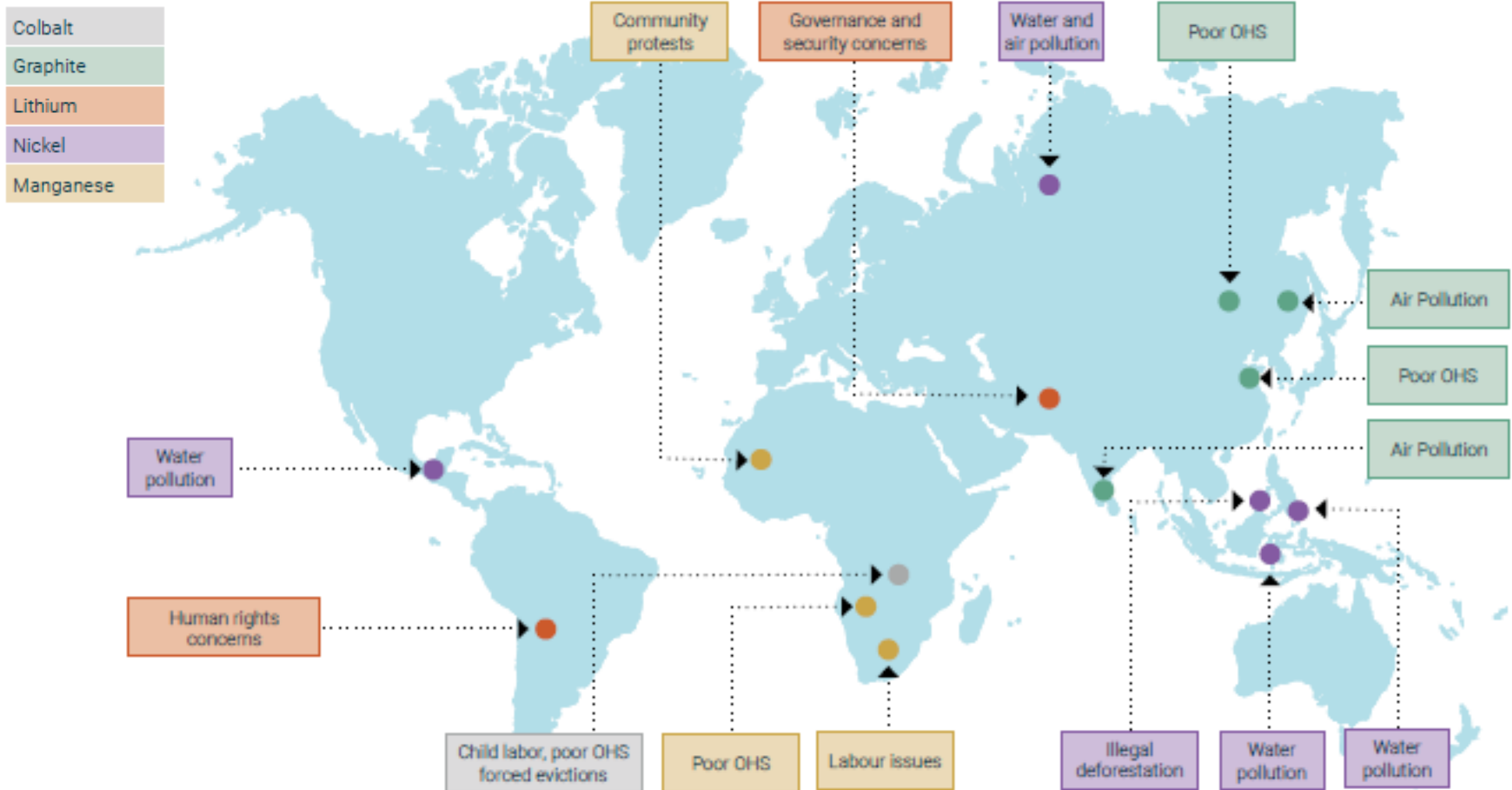
Academic support :





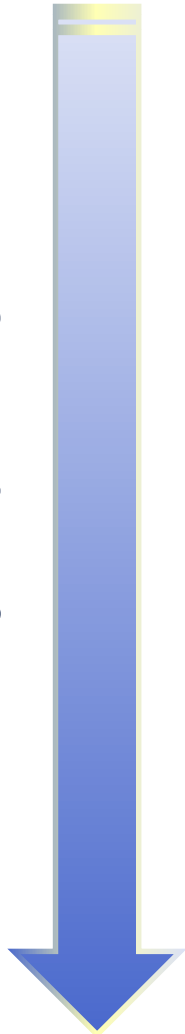
CSR & CO2 impact of nickel, cobalt, lithium extraction and first transformation

Global snapshot of risks associated with battery metals identified by mainstream medias



Rising public scrutiny and concern regarding cobalt

15 months



January 2016	Amnesty International publishes cobalt report
September 2016	Washington Post publishes cobalt investigation
October 2016	Apple re-classifies cobalt as conflict mineral
November 2016	RCS publishes cobalt supply chain risk report Global Electronic Industry Citizen Coalition (EICC) launches Responsible Raw Materials Initiative (RRMI) to expand responsible sourcing beyond 3TG
January 2017	Responsible Cobalt Initiative (RCI) is being launched and includes Apple, Samsung SDI and Chinese companies
February 2017	Sky News publishes a report on working conditions within the upstream in DRC
March 2017	Apple temporarily stops buying cobalt from ASM sites in DRC
May 2017	OECD publishes a report on 22 raw materials, including cobalt, and plans to extend due diligence guidelines EPRM (<i>European Partnership for Responsible Minerals</i>) begins to consider cobalt as a conflict mineral

Environmental damage now as the first industry concern

Likelihood of presence in Li-ion battery supply chain



- Being the 'riskiest' battery metal, cobalt is for now **the only one provided with a well investigated supply chain.**
- The other battery metals, such as nickel, will likely follow the same path and see their risk levels change, leading notably to an increased public perceived risk.

Nickel, cobalt, lithium CO2 impact can be reduced significantly depending of technical routes chosen



Battery & car manufacturing
 35 kg Nickel

Use (recharge)

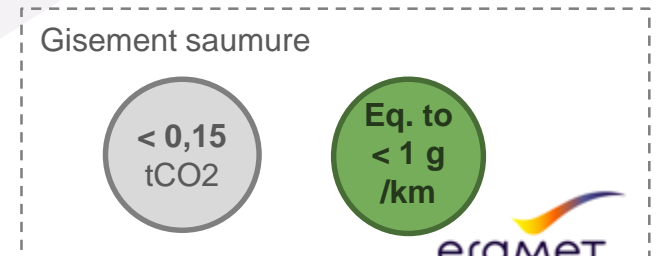
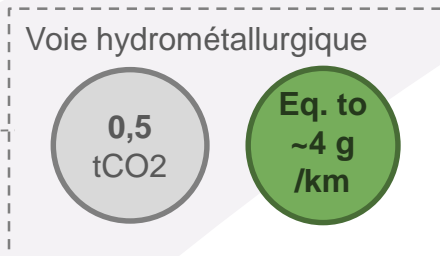
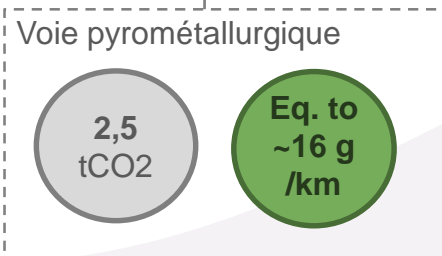
Car manufacturing

Use



Nickel pour batteries (de la mine au produit fini nickel)

Lithium pour batteries (de la mine au produit fini lithium)



The background is a wide-angle photograph of a mountainous landscape. In the foreground, there is a rocky, brownish terrain. In the middle ground, there are rolling hills and a dark, winding path or stream. In the background, there are large, rugged mountains with patches of snow under a clear blue sky. A large, stylized wave graphic with a color gradient from yellow to purple is positioned above the company name.

eramet

*« Construire un acteur mondial durablement performant et reconnu,
une référence dans l'extraction et la métallurgie responsables,
et dans la transition énergétique »*